



STATE OF NORTH CAROLINA  
DEPARTMENT OF TRANSPORTATION

JOSH STEIN  
GOVERNOR

DANIEL JOHNSON  
SECRETARY

April 28, 2026

WBS No.: GMR10.ANS.1SM, GMR10.ANS.2SM, etc.  
CONTRACT NO.: MJ00094  
BID LETTING DATE: April 15, 2026  
COUNTY: Anson, Cabarrus, Mecklenburg, Stanly and Union  
DESCRIPTION: "As Needed" Contract for Upgrading, Rebuilding and Maintenance of Existing Traffic Signal Equipment and Associated Construction Work

Traffic Control Devices, LLC  
PO Box 150418  
Altamonte Springs, FL 32715-0418

Dear Sir/Madam:

Traffic Control Devices, LLC has been awarded the above-mentioned project. Your bid proposal indicated adequate participation to satisfy the advertised combined MBE/WBE goal of 0%.

NCDOT shall proceed with award of the above project to your firm in the amount of \$2,827,586.00. Before final recommendation can be submitted for approval, we must receive the following items from you:

- A Certificate of Public Liability and Property Damage Insurance for the coverage as stated in Section 107-15 of the NCDOT Standard Specifications. This certificate must include the NC Department of Transportation as an additional insured on the policy.

Please submit the above items to the following address:

Ms. Tanya Almond  
716 West Main Street  
Albemarle, NC 28001

No further action will be taken until we receive the correspondence listed above. Work will be assigned by Tou Lee. He can be reached at (704) 244-8270. No time extensions will be considered for delays in scheduling the Preconstruction Conference except as authorized by Section 108-10 of the Standard Specifications.

*Mailing Address:*  
NC DEPARTMENT OF TRANSPORTATION  
DIVISION 10  
716 WEST MAIN ST.  
ALBEMARLE NC, 28001

*Telephone:* (704) 983-4400  
*Fax:* (704) 982-3146  
*Customer Service:* 1-877-368-4968

*Location:*  
716 WEST MAIN ST.  
ALBEMARLE NC, 28001

*Website:* [www.ncdot.gov](http://www.ncdot.gov)

If you have any questions, please contact me at (704) 983-4400.

Sincerely,

DocuSigned by:  
*Jason Brooks*  
C387DBA8ACEC4A9...  
Jason Brooks  
Division Contracts Engineer

cc: Kimberly Pellom-Fennell, DBE Manager  
Felix Obregon, PE, Division Engineer  
Sean Epperson, PE, Deputy Division Engineer  
Michael Mariano, PE, Division Maintenance Engineer  
Cary Fine, PE, Assistant Division Maintenance Engineer  
Tou Lee, PE, Division Traffic Engineer